

30

Storyboard
2017/18



**FOUNDATION
NORTH**
*Te Kaitiaki Pūtea o
Tāmaki o Tai Tokerau*





Celebrating 30 years

This year marks Foundation North's 30th birthday... 30 years of support for work that strengthens our communities, celebrates our diversity and leaves a better world for generations to follow.

A billion dollars invested in Auckland and Northland by your community trust - here 30 years ago, here today, here in perpetuity.

Foundation North

Navigating our way to better outcomes

Welcome to our Storyboard.

It is our privilege to shine a light on just some of the organisations that are contributing to positive outcomes for the people of our rohe, Auckland and Northland. Their contributions are diverse, from local initiatives that have accessibility, inclusion and social cohesion at their hearts to stellar, innovative, region-wide projects bringing cultural revitalisation, connectedness and a new sense of place and belonging to those they serve. In this 30th year as your community trust, we have travelled past some significant landmarks, plotted a new course with our new 15-year strategic plan, and we are now setting out to seek and reward innovation and invest for impact, while we continue to support the many established and emerging organisations that enhance all of our lives. As always, the many people who work to make a difference for our communities are the stars of our story.

Contents

| | |
|--|-----------|
| Our funding approach | 4 |
| Quick Response Grants | 5 |
| Friends Of Okura Bush | 6 |
| Korean Positive Ageing Charitable Trust | 7 |
| Pacific Music Awards | 8 |
| Pehiāweri Marae | 9 |
| Community Grants | 10 |
| New Zealand Fashion Museum | 11 |
| RainbowYOUTH | 12 |
| Sailability Auckland | 13 |
| Storylines Trust | 14 |
| Te Whangai Trust | 15 |
| Whirinaki Toiora Trust | 16 |
| Partnerships & Collaborations | 17 |
| Mana Moana Pasifika Leadership Programme | 18 |
| VOYCE Whakarongo Mai | 19 |
| Iconic Grants | |
| - Mission HomeGround | 20 |
| Catalysts for Change - Lifewise | 21 |
| Ngā Tau Tuangahuru | 22 |
| Gulf Innovation Fund Together G.I.F.T | 23 |
| Mōhio Research | 24 |
| Te Toki Voyaging Trust | 25 |
| The Centre for Social Impact | 26 |
| 2018 Strategies & Research Publications | 27 |

CEO's welcome *Jennifer Gill*



Since we were founded in 1988, the Foundation has returned to our region \$1 billion in grants. It is hard to imagine what life in Auckland and Northland would be like without all the community organisations and initiatives that we've been privileged to support over that time. Through them we have been able to fund community enhancement programmes; sports, arts and cultural events – and the facilities these events need; and projects that have protected and restored the places we love.

Our Storyboard is a tribute to the people and organisations in Auckland and Northland today who continue that 30-year tradition. They make life better for all of us. While these stories cover just a few of the 722 organisations and initiatives our grants have supported over the past 12 months, they are a window into the contribution our not-for-profit sector continues to make to our rapidly changing region with our diverse populations, advantages and challenges.

How we best respond to continuing change was top of mind for the Foundation during the year as we completed our new 15-year strategic plan. This will guide the investment by the Foundation of around \$500 million from 2018 to 2033.

As a perpetual endowment for Auckland and Northland, we are uniquely placed to take a long view of our regions' needs, and look to have an intergenerational impact. The big question for us, as the major philanthropic funder for our region, was where we focus our future grantmaking and how we respond flexibly to our communities to help them survive and thrive in this complex world.

Our thinking was informed by extensive research into Auckland and Northland, carried out by the Centre for Social Impact. This evidence base helped us identify where the greatest opportunities exist for us as a funder to make a difference and get better outcomes for our region.

Demographic change is a big factor for us. Over the next 15 years, we will serve increasingly ethnically diverse populations. Of those of us who live in

Auckland, for example, nearly four out of 10 were born overseas. Across our region, the percentage of people over 60 is growing, but the age profile of Māori and Pasifika populations is getting younger.

Our region is also being affected by wider global changes; environmental, technological and social. These changes will affect how we live and how we work down here on the edge of the South Pacific.

Our Strategic Plan recognises that there are no easy answers to some of the challenges facing the region, and that innovation needs to be encouraged and supported. Through our Māori and Pacific Education Initiative and the Catalysts for Change programme we have seen what can be achieved when communities are supported over the longer-term to find solutions to social issues. Through our Gulf Innovation Fund Together (G.I.F.T) fund, we are learning about the potential for innovation to address environmental issues.

That's why our new strategy will be supported by a Strategy and Innovation Unit. This will mean that, in addition to our existing grants programmes which support the many organisations that connect our communities and make this such a rewarding place to live, we will be prototyping new ways of funding to support innovation to address some of the big issues we face now – and those that may emerge.

As the plan was developed, the leadership of the Foundation's chair, Huei Min (Lyn) Lim, and the thoughtful insights and advice of our board of trustees were invaluable, as we worked together to think about how the Foundation could best serve our communities over the coming years.

The completion of our new strategy was complemented by the introduction of our new funding hub, based on the FLUXX system. This makes it easier for organisations to make applications and for our team to administer grants. As we introduced the new hub, we also removed closing dates. Organisations can now apply for an annual grant at a time that works best for them, rather than working to our timetable.

People are at the heart of our work. Our grantees, our trustees and our staff share a commitment to this region and its people. We are lucky to live here, and to have the opportunity to contribute.

Our funding approach

Foundation North’s vision is to enhance the lives of all the people of our region. We do that by seeing the strengths in our communities and providing grants to support the hundreds of community organisations that help to make Auckland and Northland great places to live.

Our Quick Response Grants are designed to meet an organisation’s immediate needs easily, in a time-responsive approach. Community Grants help community organisations with larger funding needs over the medium term, and can be multi-year grants. Long-term strategic and regional partnerships are created with organisations with which we share outcomes we want to achieve.

Our grantmaking framework does not stand still - we have an eye on the future, and a commitment to supporting the communities of today so that they can shape the communities of tomorrow.



Quick Response Grants
\$5,545,440



Community Grants
\$20,447,000



Partnerships
\$8,795,163



Catalysts for Change
\$2,251,400



Iconic
\$10,000,000



**Gulf Innovation Fund Together
G.I.F.T**
\$1,662,068

Total Grants Awarded

Awarded between 1 April 2017 - 31 March 2018

\$48,701,071



Quick Response Grants

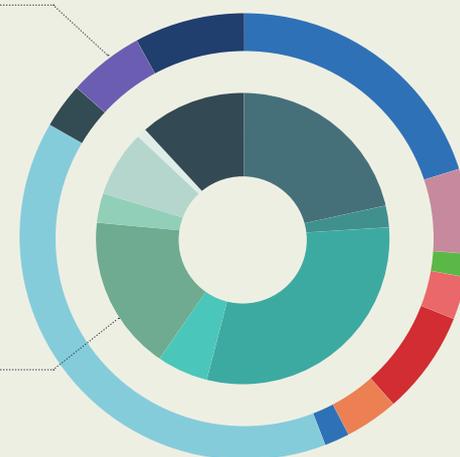
These grants have streamlined processes that see them working in communities as quickly as possible. Organisations that submit a complete application can normally expect a response within two months.

This type of grant is by far the most frequently requested form of support that the Foundation makes available.

On 1 April 2018, the ceiling amount for a Quick Response Grant was raised from \$20,000 to \$25,000.

| Location | Applications | Approved |
|--------------|--------------|--------------------|
| Auckland | 101 | \$1,118,990 |
| Far North | 31 | \$340,480 |
| Franklin | 9 | \$94,100 |
| Kaipara | 16 | \$169,500 |
| Manukau | 33 | \$415,300 |
| North Shore | 22 | \$212,500 |
| Papakura | 7 | \$99,500 |
| Regional | 149 | \$2,167,600 |
| Rodney | 14 | \$182,400 |
| Waitakere | 24 | \$302,870 |
| Whangārei | 38 | \$442,200 |
| Total | 444 | \$5,545,440 |

| Sector | Applications | Approved |
|----------------------|--------------|--------------------|
| Arts & Culture | 98 | \$1,196,800 |
| Community Facilities | 11 | \$134,800 |
| Community Wellbeing | 126 | \$1,664,950 |
| Environment | 23 | \$307,100 |
| Health | 61 | \$938,600 |
| Heritage | 17 | \$180,200 |
| Learning | 35 | \$406,850 |
| Marae | 3 | \$60,000 |
| Recreation & Sport | 70 | \$656,140 |
| Total | 444 | \$5,545,440 |



Friends Of Okura Bush



Friends Of Okura Bush (FOOB) was started by a group of passionate individuals who, after years of enjoying Okura Bush, realised that the forest was under threat from plant and animal pests.

Initiated to enhance the biodiversity of the Okura Bush shoreline and its surroundings, FOOB has a mission is to engage the community in the control of predator animals and invasive weeds, with the aim of eventually restoring the ecosystem.

Okura Bush is situated between Long Bay and Silverdale, and the group works tirelessly to restore and maintain the ecological environment of the scenic reserve, and the surrounding areas including the unique cheniers (shell spits) in the Weiti estuary.

Friends Of Okura Bush requested funding from Foundation North to develop an environmental weed control framework – a five-year programme to restore the Okura Bush Walkway to a naturally functioning and self-sustaining indigenous ecosystem. The project aims to eradicate or reduce and maintain all environmental weed species at a low density, then revegetate the site with native species.

The group runs a number of community engagement programmes, from plant restoration days to Okura forest music festivals.

“Friends Of Okura Bush is grateful that Foundation North is helping to preserve and protect the integrity of one of the last stands of old-growth coastal forest on the east coast of Auckland.”

Lezette Reid, Chair of Friends Of Okura Bush Incorporated



We are proud to have contributed

\$19,500

Towards environmental project costs

Korean Positive Ageing Charitable Trust



The Korean Positive Ageing Charitable Trust (KPACT) has been targeting the needs of Korean older people and their families for the past six years.

To promote and maintain a happy, healthy and holistic way of life for Korean seniors and their families, KPACT offers a number of services to foster inclusive communities.

KPACT was developed in response to the needs of settled and emerging Korean senior communities who proudly call New Zealand home, but are often held back by the challenges of language barriers and cultural differences.

Community work is at the heart of the organisation, and KPACT works closely with the local community to empower Korean residents by providing support, enhancing their wellbeing and enabling them to experience New Zealand society through programmes such as local sports, introducing Māori culture and visiting marae. This is on top of traditional cooking, calligraphy and dance classes that allow members to retain active connections to their own cultural identity and roots.

With funding from Foundation North, KPACT has been able to expand its reach beyond Howick, and the Trust is proud to have seen membership grow over the years, weaving their cultural connectivity to the wider community and whānau.

“Over the last four years with Foundation North’s support, we have been operating valuable community projects including Silver School activities and Positive Ageing Workshops; empowering Korean residents to participate in local elections, the census and events. In February 2018 we moved to our new premises, Stancombe Cottage. Now we are offering more community engagement programmes such as a lifelong learning academy for Korean residents to provide education opportunities, and growth of the potential Korean community of the future. Foundation North’s grant allowed us to encourage active participation and share cultural diversity to build up social integration in New Zealand society.”

Yongrahn Park, Service Manager of the Korean Positive Ageing Charitable Trust

We are proud to have contributed

\$20,000

Towards annual operating and programme costs

Pacific Music Awards Trust



First held in 2005, the Pacific Music Awards is the annual awards event that honours the achievements and successes of current Pacific artists, and also pays tribute to legacy and developing artists.

The core objective of the Pacific Music Awards Trust is to produce an event that acknowledges the success of Pacific artists, celebrates and promotes excellence in Pacific music, and encourages young Pacific musicians to aspire to a high level of achievement.

The event allows the wider Pacific community and the music industry to come together to celebrate the depth of talent within the Pacific music community, from New Zealand and overseas.

Pacific music has a huge presence, not only in Pacific communities but also in the New Zealand music industry and around the world. Seen by many as a highlight of the New Zealand music industry calendar, the awards evening brings together Pacific music artists, the music industry, the Pacific community and anyone who loves music, to share the experience of an iconic event for Auckland and New Zealand. The 2017 event hosted 201 performers and 1,631 guests.

“The support from Foundation North is invaluable to us and allows us to produce the best quality event; and to also provide the opportunity to celebrate and honour our Pacific music artists”

Petrina Togi-Sa'ena, Event Producer of the Pacific Music Awards



We are proud to have contributed

\$20,000 Towards operating costs

Pehiāweri Marae



Pehiāweri is an historic and traditional marae in Glenbervie, Whangārei, with identifiable features that go back to the mid-1800s.

Pehiāweri whānau pride themselves on their reputation for fine hospitality, a lively spirit and the inclusiveness of all peoples. Offering projects such as gardening clubs, waiata singing sessions and Anzac services, the marae is regarded as a gathering place for all, and has enjoyed high usage by whānau and the wider Whangārei and Northland communities over the last 25 years.

Nowadays, Foundation North supports the marae to use technology to extend its reach. One of the group's digitally focused projects is the 'Waiata Joy' livestream, which broadcasts the weekly singing group on their Facebook page, allowing the community to get involved even when they can't be there in person.

Last year the marae launched the Digital Code Club – a programme which was set up to tackle the low digital literacy that the Glenbervie community has typically had due to poor connectivity in the district. Through improving digital literacy, the community will be given the technology tools needed to open the door into a digital future, and expose young people to new ideas, learning opportunities, and entry into the global job market.

With around 30,000 people using its facilities each year, the marae also facilitates many cultural events for schools, churches, community organisations, and government departments. The marae has won awards for its health projects and is seen as a progressive organisation supporting a range of cultural, social, health, sport, and local needs throughout the region.

“Funding we received from Foundation North has helped Pehiāweri Marae in launching the Waiata Joy livestream. Our Waiata Joy singing club has been going for 12 years, and we have an average of 30-50 coming to sing each Tuesday night. With our livestream, we've been able to reach hundreds more of our whānau, near and far, to share in waiata Māori together!”

Pauline Hopa, Chairperson of Pehiāweri Māori Church and Marae Incorporated

We are proud to have contributed

\$19,000 Towards programme costs



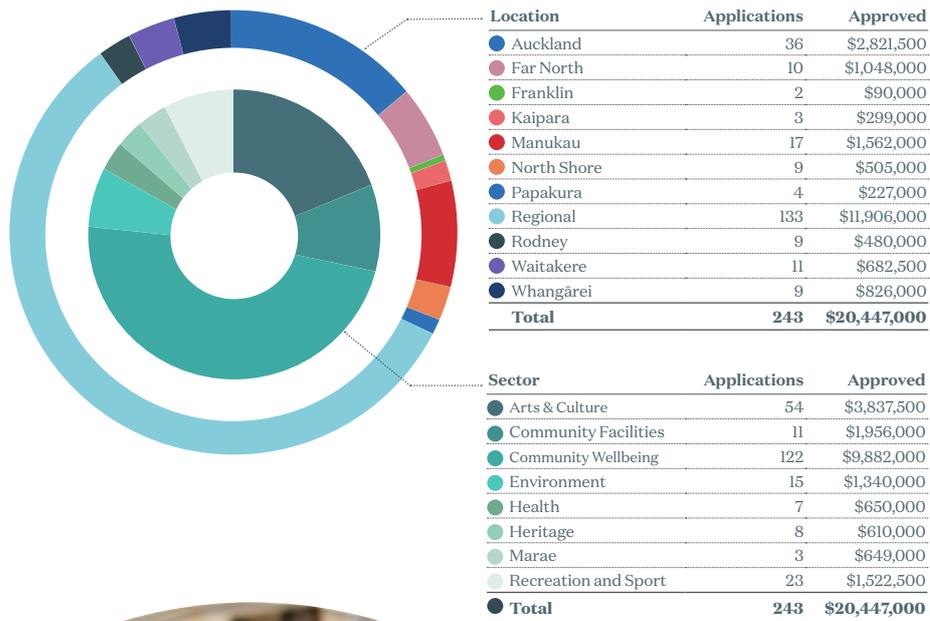
Community Grants

This funding programme helps community organisations with larger funding needs of more than \$20,000 (increased to more than \$25,000 as at 1 April 2018).

These grants are intended to work in a strategic way, with organisations that are working in strong alignment with our outcomes and, where possible, with our priorities.

To increase organisational capacity, our Community Grants can be multi-year grants, subject to the provision of timely and satisfactory reporting by the grantee organisation.

An organisation submitting a complete application will normally receive a response within four months.



New Zealand Fashion Museum



The New Zealand Fashion Museum was the dream of fashion designer Doris de Pont, who believes that fashion can provide a window into the past and open our eyes to history.

Founded in 2010 with the intention of inspiring and educating people about the history of New Zealand fashion, the Museum exists in the form of a free, readily accessible online resource holding an archive of public and private collections of the country's fashion items.

The Museum also curates exhibitions and publications in response to current trends and interests, documents and interprets New Zealand's history, and shares social and cultural stories through the lens of fashion. Unique in its approach, the Museum holds no physical collection, instead choosing to borrow garments from the wider community for its exhibitions.

With the website as its home, the Museum is dynamic and flexible, and has paved the way for online museums in New Zealand. As a museum trendsetter, it aims to help develop vibrant and cohesive communities by presenting, interpreting and preserving stories of the people, objects and photographs that have contributed to the development of New Zealand's unique fashion identity. By connecting people to the local stories preserved in clothing, the Museum aims to be the first port of call for anyone who wants to understand the relationship between what we wear and who we are.

“The funding we received from Foundation North has helped us to increase the Fashion Museum’s online content, which we grew by 22% last year, with a consequent 32% growth of our online audience. We are grateful for the Foundation North grants that support us to take the lead in the research, collection, access, interpretation and celebration of New Zealand’s fashion history.”

Doris de Pont, Director of the New Zealand Fashion Museum

We are proud to have contributed

\$40,000 For operating costs and project costs

RainbowYOUTH



Photo by Susan Blick

RainbowYOUTH has been promoting the acceptance of the diversity of sexuality and gender in Aotearoa New Zealand since 1989.

RainbowYOUTH is an Auckland-based organisation that provides support, education and advocacy for queer and trans youth and their friends and families. Through services such as peer-support groups and drop-in centres, it aims to foster a diverse and inclusive environment that is a safe space in which to support their youth.

The RainbowYOUTH offices represent the largest dedicated LGBTIQ+ youth space in Auckland, and one of the few truly LGBTIQ+ youth-run spaces in the country.

Since receiving Foundation North's grant in 2017, RainbowYOUTH has been able to continue to deliver volunteer opportunities, workplace training and leadership opportunities to LGBTIQ+ young people.

During the past year, the organisation, which consists solely of young people, has successfully run 119 peer support group meetings (totalling 1,176 attendees) from its Auckland centre, which has also been visited by 3,068 young people (an average of 59 visitors per week). With a motto of "know who you are, be who you are" RainbowYOUTH is proud to affirm and empower young people from all walks of life, regardless of ability, religion, country, community and background.

“With Foundation North's support this year we have moved closer to a future where all young people thrive in Aotearoa. LGBTIQ+ young people have been able to create community and connection because of Foundation North, and we are so grateful for the support. Naku te rourou, nau te rourou, ka ora ai te iwi - with your basket and my basket the people will live.”

Frances Arns, Executive Director of RainbowYOUTH Incorporated



We are proud to have contributed

\$140,000 Over two years towards operating costs

Sailability Auckland



Photo by Suellen Davies

Sailability Auckland has been encouraging and increasing the participation of people with disabilities in sailing since 1991.

With a mission “to provide children and adults with physical and intellectual disabilities the opportunity to sail in safety and to experience adventure and freedom”, Sailability Auckland hopes to build mobility, self-confidence and pride through achievement in its sailing programmes.

The programmes on offer provide opportunities for all levels of experience; not only for the first-time sailor but also to those competing at Paralympic and World Championship level.

Sailability Auckland actively promotes sailing as a premier sporting opportunity for people with disabilities in New Zealand, and consequently accommodates people with minimal disability through to those with very high needs.

Over the years, participants have been enabled to compete in meaningful competitions locally, domestically and internationally while at the same time, the organisation caters to a number of social sailors who benefit from the freedom and enjoyment that sailing gives them. All sessions are run by Yachting New Zealand-accredited instructors and are tailored to the needs of each disability group.

“With funding from Foundation North we have been able to employ qualified coaches and deliver the best possible sailing experience to our new and existing sailors. The funding has also enabled us to pay the rent on our secure boat storage compound. Without the support of Foundation North, delivering quality sailing programmes would be much more difficult.”

Tim Dempsey, Sailing Coordinator at Sailability Auckland



We are proud to have contributed

\$49,500 For operating costs

Storylines Trust



For 24 years, the Storylines Festival has been dedicated to supporting and promoting the importance of reading and books for all children and young people.

By facilitating free annual festival and awards events, the Storylines Children's Literature Charitable Trust aims to ensure that children in New Zealand have access to high-quality literature, whilst also supporting New Zealand writers and illustrators of children's literature.

The Storylines Festival National Story Tour is the only dedicated nationwide festival for children's literature in New Zealand. The festival tours are unique in providing children, teenagers and their families with free access to listen and talk to New Zealand authors, illustrators, storytellers and performers, bringing to life literature that has been created for and about them. In the past, young people in remote communities have missed out on these kinds of events as they have been restricted to major towns and cities.

In 2017, Storylines Trust extended its reach to communities in regional and more isolated parts of Auckland and Northland, enabling young people in remote communities to be involved in and take an active part in meeting and engaging directly with their literary 'heroes'.

Foundation North is proud to have supported Storylines Trust for many years, enabling it to continue to reach and inspire children (and their whānau) in all communities regardless of circumstance and background.

“Foundation North’s support helps to ensure the financial viability and sustainability of our annual Storylines National Festival Story Tours to Northland and Auckland. With their support, we are able to extend the reach of our programme into the regions and smaller towns of diverse communities.”

Gillian Wess, Executive Officer, Storylines Children's Literature Charitable Trust of New Zealand



We are proud to have contributed

\$45,000 Towards annual operating and programme costs

Te Whangai Trust



Built on social, environmental, economic and cultural foundations, Te Whangai Trust is an ‘eco-preneurial’, community-led social enterprise started in Miranda by Gary and Adrienne Dalton.

The Trust strives to give people the support, training and confidence to get into the labour market, by providing them with work-based skills in the agriculture and horticulture industries.

Based on the belief that empowered people can create a better life for themselves and future generations, the Trust was set up in 2007 to give support and opportunities to people who find it challenging to find a job. The core demographic of participants come from welfare dependency, people within corrections, those in recovery from drugs and alcohol, and young people not in education or employment. Through community enterprise hubs, the Trust offers a holistic and nurturing working environment, building skill-based employment development to support vulnerable community members.

By tackling the social issues facing the long-term unemployed, Te Whangai Trust endeavours to provide the tools people need to achieve their goals and change their lives.

In March 2018, staff and volunteers were left devastated after a natural disaster hit the Miranda/Waikato region. Major flooding resulted in their farm hub experiencing sea inundation, submerging much of their pasture and summer crops. Foundation North was able to support the Trust to meet the unexpected operational costs arising from the natural disaster. This meant the group could minimise the effects that the flooding had on their operations and reduce the impacts it had on the Whangai community.

“Foundation North’s passion, skills, and aroha gifted to our people encapsulates the concept of Whangai which guides our journey to create equity of opportunity for our vulnerable people that the community cannot engage and employ.”

Adrienne Dalton, Co-Managing Trustee, Te Whangai Trust Board



We are proud to have contributed

\$200,000 Over two years towards project costs

Whirinaki Toiora Trust



Whirinaki Toiora Trust started out as a dream to transform the community of Whirinaki, situated in the Far North, and work towards leaving a legacy for the future.

The Trust is a community-led project with a mission to advance the social, economic, cultural and environmental wellbeing of the community of Whirinaki through sustainable cultural development.

By preserving cultural values and promoting everyday practices such as the community waiata, the group hopes to inspire future leaders, and develop a stimulated community that retains its unique characteristics.

Funding was sought from Foundation North to provide coordination and management functions to build on the community-led development work that had been undertaken over the past few years.

The Trust runs a number of projects including a rangatahi project, which offers workshops like fitness classes and personal care, in order to engage young people and teach them new life skills. This creates work opportunities for youth and helps to develop the leaders of the future.

“Funding from Foundation North has allowed for the coordination and management of Whirinaki Toiora Trust to implement and support capacity and capability development within the community of Whirinaki. The outcomes for the people and area of our community have been enormous, and has allowed our vision and scope to widen and entice other nearby communities to investigate our success.”

Irene Hancy, Chairperson of Whirinaki Toiora Trust



We are proud to have contributed

\$100,000 Towards programme costs



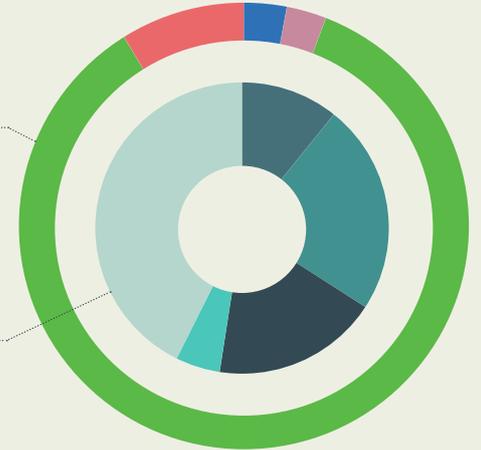
Partnerships & Collaborations

Our Partnerships programme is an extension of the Community Grants programme, designed to target leadership organisations where a longer-term grant commitment would bring sustainable positive outcomes and demonstrable impact.

Collaborations with other organisations and other philanthropic funders deliver added value and impact to projects of scale, and can also help bring about system change and leverage for further funding.

| Location | Applications | Approved |
|--------------|--------------|--------------------|
| Auckland | 2 | \$257,413 |
| Far North | 1 | \$240,000 |
| Regional | 7 | \$7,547,750 |
| Waitakere | 1 | \$750,000 |
| Total | 11 | \$8,795,163 |

| Sector | Applications | Approved |
|----------------------|--------------|--------------------|
| Arts & Culture | 3 | \$947,413 |
| Community Wellbeing | 5 | \$2,054,000 |
| Environment | 1 | \$1,612,250 |
| Health | 1 | \$430,500 |
| Recreation and Sport | 1 | \$3,751,000 |
| Total | 11 | \$8,795,163 |



Mana Moana Pasifika Leadership Programme



Mana Moana's purpose is to develop Pacific leaders in our region. It is a unique learning journey that brings together the experience, expertise and networks of Leadership New Zealand and a research-based, indigenous, knowledge-derived, specialist programme created out of postdoctoral research by Dr Karlo Mila, who is the Programme Director.

The content for the inaugural year of the programme, which the current cohort of 2018 is midway through, was co-designed by Leadership New Zealand, Dr Mila, Louise Marra (The Centre for Social Impact), and Foundation North's trustees and staff.

The Mana Moana content is a highly specialised approach, targeted specifically at mid-career managers from the Pasifika community. It consists primarily of vitalising and mobilising indigenous Pasifika knowledge, values, language, culture and ways of knowing and viewing the world.

Programme participants are selected from not-for-profit, community sector leaders working in the Auckland and Northland region; doing great things that impact positively on Pasifika leadership and contribute to Pacific communities working and thriving together.

At the heart of the programme, delivered over six three-day live-in retreats that take place across the North Island, are leadership concepts specifically targeted to the needs of Pacific leaders. They include the skills to navigate complex and culturally distinctive worlds with confidence. As well as deepen cultural knowledge, strengthening the participants' capabilities to understand and respond effectively to the socio-historic and evidence-based contexts of Pasifika communities is a focus.

The programme offers precious reflection time and often unprecedented time out allowing the cohort to focus on personal development, and clarify their next steps. Participants are also inspired by hearing first-hand candid stories from influential leaders who have made a big difference in Pacific communities.

"This fellowship is deeply appreciated by Pacific leaders who rarely get to gather among themselves to share experiences. It's a very rare opportunity to engage with ancestral knowledge and cultural values and work out how this informs our lives – professional and personal – and what kind of contribution we can make to a better New Zealand if we bring all of ourselves and our point of difference with us. Perhaps one of the most treasured outcomes will be the deep friendships of support, nonjudgement and encouragement that are so valuable to peoples' leadership journeys."

Dr Karlo Mila, Mana Moana Programme Director

We are proud to have contributed

\$807,000 Over three years towards programme costs

VOYCE Whakarongo Mai



Since 2014, Foundation North has been working collaboratively with the Todd Foundation, Tindall Foundation and the Vodafone New Zealand Foundation to support systems change in the care system. This process led to the establishment of VOYCE Whakarongo Mai - a charitable organisation that provides support, connection and advocacy for children in the foster care system (launched in April 2017).

During the development process, it became clear that an innovative approach was needed, as there was no mechanism in government for creating an independent organisation that was fully funded by government. Following legislative change, the government, through Oranga Tamariki, has committed \$2.9 million to establish and run VOYCE Whakarongo Mai in its first year of operation (to June 2018). This funding will increase in the following years as VOYCE Whakarongo Mai expands its services and locations.

VOYCE (which stands for Voice of the Young and Care Experienced) has now established operations in Auckland, appointed a CEO, Dr Ainsleigh Cribb-Su'a, and other staff, and recruited a board of trustees including three young people with care experience.

Central to the VOYCE Whakarongo Mai kaupapa is keeping the voices of those it serves at the heart of its decision-making; a youth council helps run connection events around the country and is involved in the design of advocacy services.

With a three-year Foundation North grant of \$100,000 per year, matched by the other three philanthropic funders, VOYCE Whakarongo Mai will develop a bespoke membership model for care-experienced youth and their care-givers, wider whānau and supporters, helping it become a national resource.

"The team at VOYCE Whakarongo Mai warmly salutes the four foundations and commends the levels of collaboration they have been able to achieve to help get our organisation to where it is today. We feel excited and strengthened by their commitment to walk alongside us as we continue this journey with Tamariki Atawhai"

Dr Ainsleigh Cribb-Su'a, CEO, VOYCE Whakarongo Mai



We are proud to have contributed

\$100,000 Per year over the next three years towards development costs



Iconic Grants

Mission HomeGround – building new hope and strengthening our community



On 10 October 2017, Foundation North announced its largest-ever single grant: a contribution of \$10 million to Auckland City Mission's 'Mission HomeGround' project. This grant joins only a handful of projects to have secured funding from our Iconic Reserve Fund, which sits outside our normal granting budget.

Mission HomeGround is a \$90 million project that will include the development of a new mixed-use, eco-friendly building on the Mission's Hobson Street site, and the restoration of the historic Prince of Wales Hotel.

The Mission's new multi-storey development, the first timber-framed high-rise building in New Zealand, will include 80 apartments to provide supportive housing for some of central Auckland's chronic rough sleepers, and low-income Aucklanders on the social housing register. It will also provide a range of services including an expanded detox unit, a health centre and pharmacy, and a community cafe.

The housing will be based on the supportive housing model known as 'Common Ground', initiated in New York and now adopted throughout Canada and Australia. This provides 50% of the apartments for the chronically homeless and 50% for other tenants (in the Mission's case on the social housing register) to ensure a more balanced community is created. With the limited supply of appropriate social housing in Auckland, having this housing is of incredible value for the Mission.

“Foundation North has been an important funder of the Mission's work for 25 years. This truly significant grant demonstrates that we share a common vision for the wellbeing of the people of Auckland. Foundation North's grant is also underpinned by a vision that as a community together, we will end homelessness and provide support services to those in our community and neighbourhood who have the greatest needs.”

Chris Farrelly, Auckland City Missioner



Catalysts for Change

Lifewise - tailoring solutions for Auckland's unsheltered population



When the Lifewise Trust applied to Foundation North for funding under its Catalysts for Change programme in 2013, the organisation's goal was to end homelessness.

Together with four partners; Auckland City Mission, Kāhui Tū Kaha, LinkPeople and VisionWest, Lifewise is part of the Housing First collective. An idea borrowed from overseas and co-designed with New Zealanders who have lived experience of homelessness, Housing First is based on the idea that homeless, or 'unsheltered', people should be housed before issues such as drug addictions and mental health problems are addressed.

In Auckland city centre, and other parts of New Zealand, Housing First has gone from an innovative idea to life-changing reality; guided by a strong kaupapa Māori approach and driven by the principle that a home is a basic human right.

In February 2017, Lifewise and the Auckland City Mission took the collective approach one step further to partner on delivering a tailored Housing First model for people experiencing chronic homelessness in Auckland city centre.

Drawn together by common values and a shared commitment to end homelessness, the two organisations operate seamlessly and the outcomes are already life-changing: to date Housing First Auckland City Centre has engaged with 60 people, 49 of whom are in permanent housing with ongoing wrap-around support. On average those assisted by the Auckland programme have spent 14 years on the streets – their average age is 45 years.

We had to forge the right collaborations, be open to innovation, and advocate fiercely for an evidence-based approach.”

Moira Lawler, CEO, the Lifewise Trust

Meanwhile, Foundation North's support of Lifewise's Merge Café, on Auckland's K' Road, means that Lifewise's peer support team – most of whom have lived experience of homelessness – continues to flourish. Many Housing First participants also volunteer their time, leading community initiatives of their own, and creating positive change for whānau who now have a home and are passionate about supporting others.

“Today, thanks to Foundation North, we are in the final year of our Catalysts for Change grant, and Lifewise is so much closer to making chronic homelessness rare, brief, and non-recurring.”

Moira Lawler, CEO, the Lifewise Trust

Ngā Tau Tuangahuru



Longitudinal study of Māori and Pacific success in education



Māori and Pacific communities want their children to fulfil their potential and achieve their dreams. Ngā Tau Tuangahuru (*Looking Beyond for Ten More Years*) is a study commissioned by Foundation North that will explore what success, in education and in life, means for Māori and Pasifika students and their families, and how students can be supported to reach their goals.

Ngā Tau Tuangahuru builds on Foundation North's \$20 million investment in finding ways to raise achievement levels for Māori and Pacific students. The Māori and Pacific Education Initiative (2009-2014) funded 10 innovative educational approaches focused on raising Māori and Pacific educational achievement. Students, whānau and families participating in Ngā Tau Tuangahuru come from five of these innovative initiatives: Rise Up Academy in Ōtāhuhu, Te Kāpehu Whetū in Whangārei, Sylvia Park School in Mt Wellington, Oceania Careers Academy in Māngere, and the Manaiakalani Education Trust in Tāmaki. Students and their families will be interviewed four times over 10 years by a team of community researchers drawn from the communities of the study partners.

In 2017, the first round of interviews for Ngā Tau Tuangahuru took place. Families were asked what 'success' and 'educational success' look like, what supports and what gets in the way of this success, and how they support their children's learning and wellbeing. Findings from round one will be shared widely, and are available on Foundation North's website.

“For us as philanthropic funders, it is important to keep building our knowledge about the issues that are important to our communities. For Foundation North, that includes this research to support our long-standing kaupapa around working alongside Māori and Pacific communities as they find the paths to the future for their next generation.”

Jennifer Gill, CEO of Foundation North.

Top photo: Members of the Longitudinal Study team, left to right: Monalisa Owen, Yaeleen Hubbard, Bronwyn Hetaraka, Darlene Cameron, Tracey Sharp, Fiona Cram, Jaycee Tipene-Thomas, Rachael Trotman (Moana Theodore and Tanya Samu absent).



G.I.F.T Gulf Innovation Fund Together

Gulf Innovation Fund Together – G.I.F.T

A comprehensive report published by the Hauraki Gulf Forum, *The Hauraki Gulf – Tikapa Moana/Te Moananui a Toi State of the Environment Report 2014*, highlighted that “the cumulative impact of all activities is still pointing towards the suppression of environmental values at low levels or progressive environmental decline.”

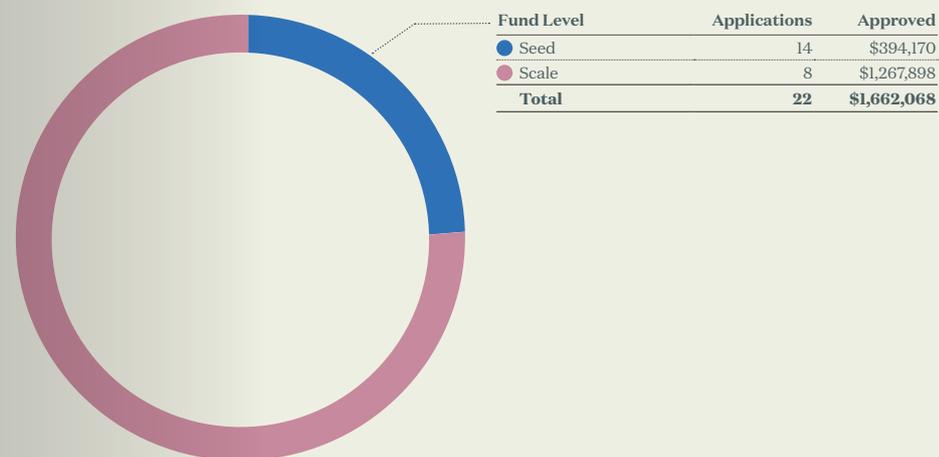
As a funder of many of the environmental organisations active in the conservation and restoration of the Hauraki Gulf environment, Foundation North saw that it was uniquely positioned to take a wider view of the issues and help find solutions that could have wider regional and national impacts.

A fund of \$5 million over five years was established in 2016 to promote new thinking and collaboration to generate action and support innovative responses to turn the tide on the environmental degradation of the Hauraki Gulf.

Grants are available to support projects from prototyping to implementation. A streamlined application process is designed to make applying for a grant easy, with grants available not just to not-for-profit groups, but also to individuals, and to commercial entities that can demonstrate that strong public benefits would be the outcomes of their work.

This year a diverse range of initiatives has been funded, with grants ranging from \$2,450 to purchase equipment for a virtual reality game to engage the public with rubbish issues, to a grant of \$275,000 to WaiNZ to implement a water monitoring and community engagement project in the Clevedon Valley. G.I.F.T's 'whole' is greater than the sum of its parts, with a high degree of engagement and information-sharing occurring within the grantee community.

One of the goals of this initiative is to create a groundswell of action that will improve the environmental health of the Hauraki Gulf. This is being achieved. The G.I.F.T initiative has attracted support from Auckland Council, the University of Auckland's George Mason Centre for the Natural Environment, the Department of Conservation, the Hauraki Gulf Forum, and KiwiNet.



Top photo: Members of the Longitudinal Study team, left to right: Monalisa Owen, Yaeleen Hubbard, Bronwyn Hetaraka, Darlene Cameron, Tracey Sharp, Fiona Cram, Jaycee Tipene-Thomas, Rachael Trotman (Moana Theodore and Tanya Samu absent).

Mōhio Research



Mōhio Research is a consultancy set up by Sam Lindsay, an impact investment consultant, and Dr David Hall, a Senior Policy Researcher at AUT.

In July 2017, Mōhio Research was granted \$50,000 in G.I.F.T support to develop a business case to explore a viable policy solution to one of Aotearoa's most pressing environmental challenges: how to get permanent forest back onto erosion-prone pastoral land. This is a major cause of sedimentation into the Hauraki Gulf, and also a threat to land resilience throughout the country.

The aim was to identify whether impact investment (investment with an intention to generate a measurable and beneficial societal and/or environmental impact alongside a financial return) can be used to provide up-front capital for permanent forest planting, particularly on vulnerable, erosion-prone land and waterway margins throughout the Hauraki Gulf.

An indicative business case for the Native Forest Bond Scheme (NFBS) concept was prepared, setting out how it could be practically implemented. Mōhio engaged with the New Zealand government at the highest ministerial levels to present the NFBS as a viable solution to responsible afforestation in New Zealand. Input was gained from around 20 influential parties, including 11 impact investors, and relationships and political will were established to progress the concept.

“Our proposed Native Forest Bond Scheme sits at the intersection of impact investment and climate change policy, and it would only be the second time in the world that such an instrument has been used. Foundation North is bold to support innovation in this space, and this work has triggered a lot of learnings for us all, including for potential stakeholders like government and the investor community.”

“What's important to us is not only the support through G.I.F.T, but also the sense of a shared journey toward creating greater social and environmental impact. By aligning investment with mātauranga Māori, science and community practice, there's an opportunity to more effectively tackle local and regional challenges, such as improving the mauri of the Hauraki Gulf.”

Dr David Hall, Founding Director of Mōhio Research.

We are proud to have contributed

\$50,000

A grant to develop a business case for Integrated Impact Bonds for permanent native forest

Te Toki Voyaging Trust



Te Toki Voyaging Trust (TTVT) was established over 30 years ago through the vision and leadership of waka expert, Hoturoa Barclay-Kerr. Since its inception, TTVT has built up one of the most successful and internationally recognised waka ama clubs, owning and operating a training fleet of small sailing canoes and three waka hourua/voyaging canoes.

Using waka as a vehicle for youth development and the revitalisation of indigenous culture and history, TTVT actively voyages with a mission to connect people to their role as environmental guardians.

In September 2017, Te Toki Voyaging Trust was awarded \$50,000 for a project to empower rangatahi (young people) to become kaitiaki (caretakers) of the Hauraki Gulf. The project tested the idea that for young people to connect to their role as kaitiaki, they need to connect to their identity. In a Māori world view, this is captured by 'pepeha', a way of introducing yourself to others that identifies the mountains, rivers and oceans you come from.

The 2018 Rangatahi Kaitiaki project was a pilot with Umupuia Marae on Auckland's south-east coast. It engaged 11 Ngāi Tai rangatahi aged 13-20, more than 20 Ngāi Tai elders and iwi leaders, nine scientists and facilitators, eight waka experts and over 40 community members in a four-day programme based at Umupuia Marae. The programme combined mātauranga Māori (Māori knowledge) with Western science and technology.

Hands-on experiential learning was central to the programme, and participants learned that kaitiakitanga is a group pursuit. Young people were given permission to lead and elders were enabled to share their knowledge.

From this programme, it has become clear that to have lasting impact the critical work to be done first with rangatahi is to explore their pepeha as an environmental ecosystem and their role as kaitiaki, before moving into workshops on specific environmental issues. This programme focused on building the young people's relationships to each other, to the land and rivers, and to their place in the Gulf.

“Rangatahi Kaitiaki 2018 truly was the most rewarding project to work on and had an incredible impact on the rangatahi and their families, Ngāi Tai as an iwi, the science team, the TTVT waka crew and the wider community in attendance. It was a great activation of our collective role as kaitiaki of the Gulf.”

Marama Beamish, Project Coordinator, Te Toki Voyaging Trust

We are proud to have contributed

\$50,000

A grant to run a 'Rangatahi Kaitiaki' programme in conjunction with Umupuia Marae

The Centre for Social Impact



Four years on from its establishment by Foundation North, the Centre for Social Impact (CSI) is established as a unique hub of expertise and advice for organisations looking to achieve inspiring and sustainable social change.

CSI now works across New Zealand and Australia as a bridge between investors in social impact initiatives: philanthropic grantmakers, corporate, local government and government funders and their partners, and organisations in the community delivering social change programmes.

A national network of leading New Zealand practitioners is at the heart of CSI. This network allows the Centre to draw on a diverse range of skills and experience to create bespoke teams to meet the distinctive needs of each organisation with which it works.

Over the last year CSI's work with Foundation North has extended from its work with the Foundation's Catalysts for Change community partners, and its innovative G.I.F.T funding programme, to helping the Foundation develop its 15-year strategic plan. This involved CSI producing substantive research on the demographic and social landscape of Auckland and Northland which enabled the Foundation to develop future funding priorities, and identify a range of positive outcomes to contribute to its overall vision.

“CSI brought to the Foundation’s strategy a combination of regional data, an understanding of developments in national and international social impact investment and programmes, and a deep understanding of the complexities of effecting change at a community level in New Zealand. It is satisfying for the Foundation to see CSI’s evolution, and to experience first-hand how valuable that intermediary role can be.”

Jennifer Gill, CEO, Foundation North

Emerging areas of work for CSI include system design and strategy development with government agencies, and facilitating collaborative processes to design innovative approaches to community issues.

“This intermediary space sees us involved in supporting grantmakers and funders and their community partners at all stages of the social impact journey. There is a wealth of innovation happening in New Zealand, and we are seeing more and more interest from funders and sector leaders in finding opportunities for partnerships and complementary activity to increase social impact. It’s an exciting time for the sector.”

Dr Alison Taylor, CEO, The Centre for Social Impact.

www.centreforsocialimpact.org.nz

2018 Strategies & Research Publications



You can download all these documents at:
www.foundationnorth.org.nz/about-us

Foundation North is proud to share its new 15-year Strategic Plan, as well as strategies that guide our work with Māori, with Pacific and with ethnically diverse communities.

The formation of these strategies has been informed by research commissioned from the Centre for Social Impact, and other contributors – we are delighted to share this body of evidence about Tāmaki Makaurau and Te Tai Tokerau with our communities and stakeholders.

- **Understanding the Landscape of Auckland & Northland: An Evidence Review**
Prepared by the Centre for Social Impact
- **Effective philanthropic support for diverse communities**
Prepared by the Centre for Social Impact with support from The Oryza Foundation
- **Investing for Impact in South Auckland**
Prepared by the Centre for Social Impact
- **Investing for Impact in Northland**
Prepared by the Centre for Social Impact
- **Impact Investment**
Prepared by the Centre for Social Impact and The Ākina Foundation
Part One: An Introduction To Impact Investing
Part Two: Engaging In Impact Investing
- **The Power Of Four: Lessons from the VOYCE collaboration**
Prepared by the Centre for Social Impact

You can download all these documents at:
www.foundationnorth.org.nz/how-we-work



*Netball practice at Whirinaki, Far North
- Whirinaki Toiora Trust*

***The night sky looking out to the
Tasman Sea from Cape Reinga.***

The inspiration for our star-covered design is drawn from the night sky over our region, and the significance of Māhutonga (the Southern Cross) and Te Rērenga-wairua (the Leaping Place of Spirits).

CONTACT:

info@foundationnorth.org.nz
+64 9 360 0291
Allendale House, 50 Ponsonby Road
Ponsonby, Auckland 1011
PO Box 68-048, Wellesley St, Auckland 1141
foundationnorth.org.nz

Foundation North The community trust for Auckland and Northland has over a billion dollars invested to support our region's not-for-profit sector today, and in the future.

Grants for the special organisations, events and places that make this such a great place to live.



**FOUNDATION
NORTH**
*Te Kaitiaki Pūtea o
Tāmaki o Tai Tokerau*