

Storyboard  
2015/16

behind  
every grant  
there is a  
story



**FOUNDATION  
NORTH**  
*Te Kaitiaki Pūtea o  
Tāmaki o Tai Tokerau*



Behind  
every grant  
there is a  
story

# Foundation North

## *Nesting new ideas for generational change*

### Welcome to our Storyboard.

As the community trust for Auckland and Northland, we support our regions long-established community organisations – and encourage the new thinking and initiatives that will shape our next generation. We've provided nearly a billion dollars in grants to our region since we were formed in 1988. Our endowment is invested for our region in perpetuity. That means we have a unique long-term commitment to make Auckland and Northland where people, places and participation thrive and flourish.

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## CEO's welcome *Jennifer Gill*



### Each year, Foundation North receives applications for funding to support sports and recreation initiatives, arts events, environmental projects, and programmes that support those most in need in our region.

Over the last year we received 1,157 applications and were able to provide grants to 68% of those. These grants ranged from a “quick response” grant of \$500 to the Whangarei Choral Society Inc, to a grant of \$4,111,172 (paid out over five years) to Te Ira, a new entity to help the whānau/families of prisoners break cycles of disadvantage.

The grant to Te Ira was made through our Catalysts for Change funding programme which supports innovative responses to the big issues in our communities.

Catalysts for Change was born out of one of the most significant grant making initiatives in the Foundation's history, our Māori and Pacific Education Initiative (MPEI), which concluded this year. Since 2009, 11 MPEI initiatives were funded, and the final evaluation of these showed some outstanding results. Many of these programmes are now being scaled up and are receiving government funding. A longitudinal study over the next 10 years will allow us to understand the long-term impact of our investment.

We made our final MPEI investment during the year; a grant to Mad Ave Community Trust for Urutapu Tamāhine, an innovative two year leadership programme for young Māori wāhine.

Other significant grants were made to upgrade or develop sports facilities, and to key community partners such as the Auckland Arts Festival (via our funding partnership with Creative New Zealand) and the Coastguard. We were also pleased to help the Kotuku Peninsula Charitable Trust to secure for the region the Glenfern Sanctuary on Great Barrier, and to help the Pūkoro Mirānda Naturalists Trust acquire the Robert Findlay Wildlife Reserve.

The Foundation's social enterprise, The Centre for Social Impact (CSI), has made significant progress. The Centre was launched by the Foundation in 2014 to provide assistance to our own high-engagement partners and to assist other funders invest in social impact, and enable their community partners to turn investment into inspiring and sustainable change. The Centre is now working with community trusts and funders in New Zealand and Australia.

One of the many highlights of the year was the blessing of the new Museum of Waitangi on Waitangi Day. The museum is an important regional and national asset. The Foundation is proud to have been a major contributor to its development.

It is inspiring, year after year, to see how many people put their time in to make a difference to the quality of the life of all of us who live in this region. We're privileged to be able to support this work.

# Our funding approach

Our approach to grant making builds on our past successes and incorporates best practice from within New Zealand and around the world.

Foundation North trustees carefully consider how funding can best serve diverse needs. This means our support ranges from a quick response grant for a community group in need of a prompt decision, to working in partnership with a key organisation on a large project central to the region.

Targeted funds also support innovative projects and practices aimed to create significant positive change over years, and we have a real commitment to Māori and Pacific strategies to find innovative solutions to complex social issues.

**Community Support Grants**  
\$26,477,100



**People**  
\$8,540,900



**Places**  
\$10,998,600



**Participation**  
\$6,937,600



**Key Community Partnerships**  
\$8,607,486



**Catalysts for Change**  
\$5,125,058



**Iconic & Innovative Projects**  
\$675,000



**Total Grants Awarded**

*Awarded between 1 April 2015 - 31 March 2016*

**\$40,884,644**



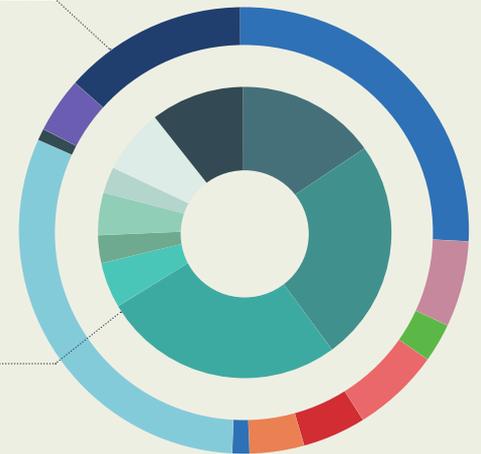
# Community Support Grants

We provide general grants to community organisations through our Community Support Grants programme.

The intention of these grants is to respond to the needs of the Auckland and Northland communities within three areas: People, Places and Participation.

Groups are invited to apply for different levels of funding, such as a Quick Response Grant of up to \$20,000 or grants of more than \$20,000, with funding criteria making it clear what we are able to help with.

Location	Applications	Approved
Auckland	144	\$6,592,100
Far North	66	\$1,558,400
Franklin	24	\$703,300
Kaipara	27	\$1,588,000
Manukau	62	\$1,144,700
North Shore	50	\$990,700
Papakura	12	\$311,600
Regional	209	\$7,916,800
Rodney	46	\$1,218,900
Waitakere	54	\$1,035,600
Whangarei	70	\$3,417,000
<b>Total</b>	<b>764</b>	<b>\$26,477,100</b>



Sector	Applications	Approved
Arts & Culture	149	\$4,130,900
Community Building Projects	39	\$6,452,900
Community Wellbeing	220	\$6,936,200
Environment	30	\$1,336,800
Health	45	\$822,300
Heritage	22	\$1,263,200
Learning	115	\$782,400
Marae	18	\$1,945,700
Recreation & Sport	126	\$2,806,700
<b>Total</b>	<b>764</b>	<b>\$26,477,100</b>

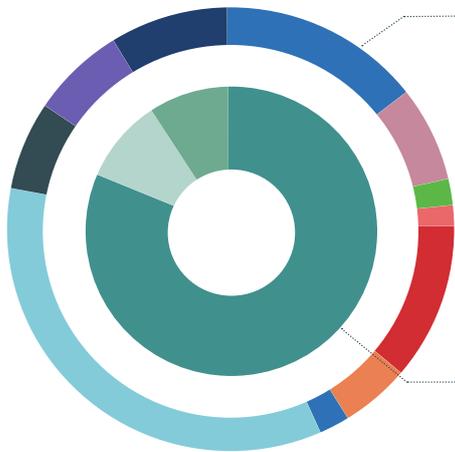




# People

Our funding in the People area emphasises support for community organisations working with high-need communities. People grants also aim to support strengths-based programmes that focus on positive outcomes for children, young people and their families.

Foundation North prioritises programmes that will build positive outcomes for high-need communities in our region.



Location	Applications	Approved
Auckland	66	\$1,248,300
Far North	34	\$588,600
Franklin	16	\$161,800
Kaipara	13	\$128,900
Manukau	48	\$963,500
North Shore	16	\$423,100
Papakura	9	\$185,000
Regional	98	\$2,959,300
Rodney	22	\$558,400
Waitakere	31	\$587,700
Whangarei	27	\$736,300
<b>Total</b>	<b>380</b>	<b>\$8,540,900</b>

Sector	Applications	Approved
Community Wellbeing	220	\$6,936,200
Health	45	\$822,300
Learning	115	\$782,400
<b>Total</b>	<b>380</b>	<b>\$8,540,900</b>

# Adult Literacy Franklin



Adult Literacy Franklin is one of many literacy centres around the country committed to helping adult learners develop literacy, language and numeracy skills relevant to their work and family life.

A member provider of Literacy Aotearoa, they work with people from their community of all backgrounds, ages and ethnicities to help them regain their confidence. All of their programmes are tailored to meet the learner's needs and are provided at no cost.

*“Most learners self-refer to us, and are motivated to make changes for themselves and their families, what they may lack in formal education is often made up with a wealth of knowledge and life experience which is often not recognised as valuable and relevant.”*

*Ray Reynolds, Chair*

The centre's trained volunteer tutors work one on one, and in small groups, with the students to tailor learning to each learner's needs.

“Foundation North's funding towards our operating costs helps us respond to an increasing number of learners wanting to access our services, and helps us maintain a safe, secure and friendly learning environment which encourages learners and tutors to focus on strengthening knowledge.”

## Our impact...



“We support learners to strengthen and build on the skills and knowledge they already have and apply it to the learners' goals. Learners create pathways for their own development and we offer the opportunity to gain unit standards as part of our programmes.”  
*Ray Reynolds, Chair*

**\$17,000**  
provided towards operating costs



# Grandparents Raising Grandchildren



Grandparents globally are becoming full-time carers often through an unexpected or traumatic event in their grandchildren's lives.

Born from a grass-roots support group set up in 1999 on Auckland's North Shore, Diane Vivian formalised the Grandparents Raising Grandchildren Trust New Zealand in 2001. This has become a unique organisation that has a deep understanding of both the benefits of this relationship and the challenges it can present.

*“It’s about grandparents being able to speak to someone who understands what they are going through and who can give them practical advice to work through the challenges they face. It is about knowing they are not alone and that despite the many tears that fall, they are heard and supported.”*

*Diane Vivian, Executive Trustee and Founder*

Central to their approach is preparing grandparents and whānau caregivers for what lies ahead using their Grandparents' Roadmap. It outlines the transition stages and the support available to empower its user. Also available is a helpline – 0800 472 637.

“The impact of Foundation North’s funding has been huge. It enables us to continue and expand our valuable work for the children and their caregivers; providing caregiver training, advocacy, advice and support.”



## We're proud to say...

“In the last 12 months we had around 600 new families seek support from us with more than a third of them living in the Auckland and Northland regions. We couldn't have supported them without this invaluable funding from Foundation North.”  
*Diane Vivian, Executive Trustee and Founder*

**\$80,000** provided towards operating costs and \$19,000 towards programme costs for caregiver training and workshops



# Places

Our Places grants support projects that conserve, preserve and develop our region’s natural and physical environment and cultural heritage.

These projects can include the creation of wildlife habitats, to preserving the region’s history, marae development or building projects that improve social cohesion and participation.

Our Places grants help ensure our region is a great place to live.



Location	Applications	Approved
Auckland	20	\$3,980,900
Far North	17	\$804,500
Franklin	4	\$501,500
Kaipara	9	\$1,389,000
Manukau	1	\$20,000
North Shore	5	\$77,500
Papakura	2	\$115,000
Regional	16	\$1,349,000
Rodney	10	\$448,000
Waitakere	10	\$209,400
Whangarei	15	\$2,103,800
<b>Total</b>	<b>109</b>	<b>\$10,998,600</b>

Sector	Applications	Approved
Community Building Projects	39	\$6,452,900
Environment	30	\$1,336,800
Heritage	22	\$1,263,200
Marae	18	\$1,945,700
<b>Total</b>	<b>109</b>	<b>\$10,998,600</b>



# Friends of Matakoho/ Limestone Island



For 25 years the restoration of Matakoho/Limestone Island in the Whangarei Harbour has been community driven.

What once was degraded pasture is now a functioning coastal broadleaf forest ecosystem thanks to the help of a wide range of people.

*“Our volunteers have planted over 150,000 trees to help restore the biodiversity of Matakoho, their generosity and hard work has been vital. We now have reintroduced endangered geckos, lizards and sea birds.”*

*Pam Stevens, Chair*

The sanctuary has historical importance as the site of the Matakoho pa and is home to the impressive ruins of one of Whangarei’s earliest industrial sites - the Limestone Island cement works, founded in 1856.

To maintain the mana of the island and its environment, a service vehicle has been essential to this project.

“Foundation North’s support has allowed us to replace our very worn out island 4WD with a safe and versatile Polaris ATV for moving loads like plants, building materials, conservation supplies and fauna around the island and launching boats, to support our restoration work.”

We’re proud to say...



“Matakoho/Limestone Island is the only kiwi crèche in Northland. Well over 100 kiwi have come and gone from the island to other community restoration projects on the mainland.”

*Pam Stevens, Chair*

**\$17,700** towards equipment costs

# St Patrick’s Cathedral Heritage Foundation



St Patrick’s Cathedral holds significant cultural heritage value for Auckland and New Zealand.

Built circa 1884 on land acquired in 1841 for a cathedral that would be a local and national treasure, St Patrick’s is the embodiment of that vision. A fine example of Gothic Revival architecture, it is defined as one of Auckland’s premiere heritage buildings.

The building is classed as Category 1 with Heritage New Zealand and as Category A heritage building in the Auckland Council Operative District Plan.

A review of the building found that the Cathedral needed major renovation to protect against material degradation and the risk of earthquakes.

*“The St Patrick’s Cathedral Heritage Foundation is a charitable trust that was established in 2002 to raise funds for the long-term maintenance of St Patrick’s Cathedral.”*

*Gregory Shanahan, Chairman*

“While the renovation was a lengthy process, it means that the walls are back to their original 1908 condition through careful conservation work. It also means that people from a wide variety of backgrounds are benefiting from the successful completion of the project.”

The Cathedral’s restoration is now complete and continues to provide a quiet, reflective space for over 300,000 visitors each year in the heart of a hurried, busy Auckland.

Our impact ...

“The grant from Foundation North has allowed the interior walls of the church to be professionally restored, after seismic strengthening, thereby extending the life of the building’s cultural and heritage value for all to enjoy.” *Gregory Shanahan, Chairman*

**\$70,000** towards building costs





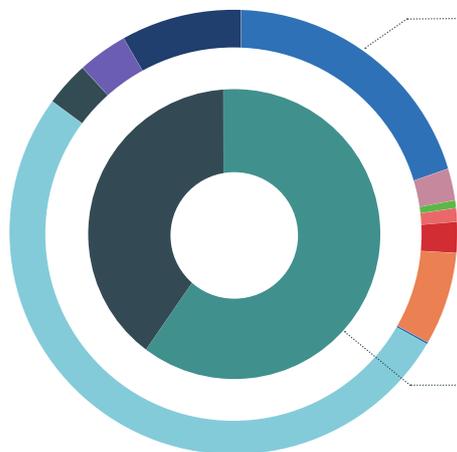
# Participation

We aim to encourage and support people to be engaged in our regions diverse communities through participation in artistic, cultural, recreational and sporting activities.

Participation grants support community organisations to:

- increase participation and engagement in recreation and sport at community, regional and club levels

- support creative projects and organisations that engage more people in the arts
- support projects that recognise and celebrate the diverse cultures of our region.



Location	Applications	Approved
Auckland	58	\$1,362,900
Far North	15	\$165,300
Franklin	4	\$40,000
Kaipara	5	\$70,100
Manukau	13	\$161,200
North Shore	29	\$490,100
Papakura	1	\$11,600
Regional	95	\$3,608,500
Rodney	14	\$212,500
Waitakere	13	\$238,500
Whangarei	28	\$576,900
<b>Total</b>	<b>275</b>	<b>\$6,937,600</b>

Sector	Applications	Approved
Arts & Culture	149	\$4,130,900
Recreation & Sport	126	\$2,806,700
<b>Total</b>	<b>275</b>	<b>\$6,937,600</b>



# Pakuranga Outrigger Canoe Club



Canoeing is more than sport, it's keeping culture alive for a community of Pakuranga paddlers.

Waka ama or canoes were pivotal to the discovery of new lands for ancient Polynesians who also brought with them history, atua (gods), customs and values.

Today, the Pakuranga Outrigger Canoe Club Te Tahawai O Pakuranga Inc (POCC) combines the purpose of early canoeists with recreational values.

*“Our membership numbers have increased by 75% over the past five years indicating a growing interest in waka ama in our community. Our members compete locally, regionally, nationally and internationally.”*

*Steve Rangi, Chair*

The canoe club is based at the Tiraumea Reserve in Pakuranga and trains along the Tamaki Estuary. Its growing popularity is also supported by the undertaking of skills training in water safety, surf/sea rescue and ocean knowledge by all its participants.

“Recent funding from Foundation North has enabled us to purchase three W6 waka ama to cater to our growing numbers. This means we are able to increase our training times and provide more of our members opportunities to participate at social and competitive levels.”

**We're proud to say...**



“Our members range in age from 6 to 60 years and come from many different backgrounds and abilities. We welcome anyone who wants to have a go at waka ama!”

**\$16,000**  
provided towards equipment costs

# The Polyfest Trust Board



The Polyfest Trust stages an annual festival of culture, youth and colour on a grand scale, hosting 9,000 high school performers and 90,000 spectators every year. It is the largest Polynesian cultural festival of its kind.

Last year, the trust celebrated its 40th consecutive festival celebrating the cultural richness of Auckland’s young people. The event carries immense significance for the participating students and affirms the importance of identity and diversity in the Auckland of today.

*“The viability of the four-day ASB Polyfest is heavily reliant on community funding and sponsorship. The Polyfest Trust Board is grateful for the significant ongoing support of Foundation North – support which has ensured the event remains both sustainable and of the highest quality for performers and visitors alike.”*

*Patrick Drumm, Chairperson*

“We look forward to strengthening the relationship with Foundation North into the future as we continue to invest in growing our greatest resource - the young men and women of our communities.”



## We’re proud to say...

“The last four decades have seen our festival develop into an iconic Auckland event that isn’t simply about performance, but is an affirmation of young people, and the importance of culture and identity.” *Patrick Drumm, Chair of the Polyfest Trust Board*

**\$75,000**  
provided towards operating costs



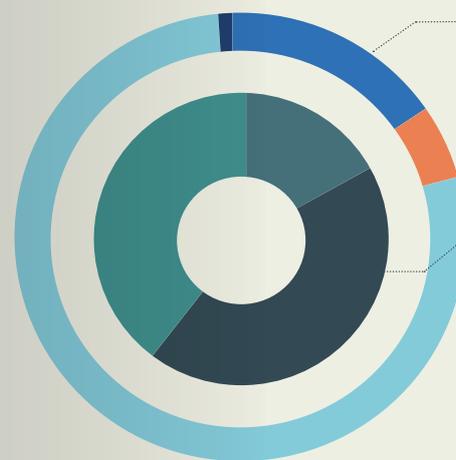
# Key Community Partnerships

Our Key Community Partnerships (KCP) Programme is about working alongside organisations where there is a shared vision for positive outcomes for our communities.

These are organisations that the Foundation has previously funded, where leaders have demonstrated a strong working relationship and willingness to reflect on their own business and evaluation practices.

The organisation’s programmes or services must align with one or more of the funding policy areas of People, Places or Participation.

Our Centre for Social Impact provides tailored support to identified grantees for capacity building and capability support, identifying and sharing learnings or planning for future sustainability.



Location	Applications	Approved
Auckland	3	\$1,350,000
North Shore	1	\$450,000
Regional	9	\$6,719,486
Whangarei	1	\$88,000
<b>Total</b>	<b>14</b>	<b>\$8,607,486</b>

Sector	Applications	Approved
Arts & Culture	5	\$1,983,486
Community Wellbeing	6	\$3,478,000
Recreation & Sport	3	\$3,146,000
<b>Total</b>	<b>14</b>	<b>\$8,607,486</b>



# Aktive – Auckland Sport & Recreation



The goal has been set – “let’s make Auckland the world’s most active city”.

That’s the intent behind Aktive – the Auckland Sport & Recreation Charitable Trust which is focusing on achieving community wellbeing and increased participation through sport and recreation.

*“Aktive, and its four local Regional Sports Trust partners, are working together towards a shared ‘most active city’ vision. Foundation North’s grant is helping us to bring to life a wide range of community development initiatives. These are touching and enriching the lives of thousands of children and adults across the region.”*

*Sarah Sandley, Chief Executive*

One of those examples is the Greater Auckland Aquatic Action Plan which has resulted in hundreds of thousands of free “learn to swim and survive” lessons being delivered to children in low-decile schools across Auckland.

“The funding also helps towards developing the skills and confidence of entry-level coaches, along with revitalising traditional Māori recreation and sport. As well, Asian communities are being helped to be more active, and secondary school sports teams are being taught the principles of leadership.”

## Meet...



**Jenny Lim, Asian Community Sport Co-ordinator at Harbour Sport.** Her role focuses on the ActivAsian project which aims to increase the sport participation of the growing Asian community.

**\$621,000** is being provided towards the local Regional Sports Trust partners and

**\$575,000** is being provided towards programme costs over a three year period

# Sir Edmund Hillary Outdoors Education Trust



Hillary Outdoors (formerly OPC) was established in 1972 to provide outdoor education opportunities to assist the growth and development of young people.

Today their work has been extended to provide a range of experiences in the natural environment.

For youth aged 11 to 18 years who might otherwise not be able to afford to take part in outdoor education, Hillary Outdoors offers the five day “Hillary Step Scholarship Programme”. This provides a life-changing outdoor education experience.

Foundation North has approved funding towards the Hillary Outdoors Education Centre based at Great Barrier Island which offers experiences with a marine emphasis.

*“For many of the young people participating in our programmes, the experience is extremely rewarding and life-changing. Most importantly, students gain a greater understanding of their own potential, responsibilities and contribution to the world.”*

*Graham Seatter, Chief Executive*

“The funding provided by Foundation North is directed to students in low decile schools in the Northland and Auckland regions. This allows us to heavily subsidise the fees for students who would not otherwise be able to reap the rewards of our programmes because of their financial circumstances.”

## We’re proud to say...

“Outside of school, many of these students do not get the opportunity to leave the confines of the city to receive the natural lessons provided in the outdoors, experience real adventures or appreciate the wonderful land in which we live.” *Graham Seatter, Chief Executive*

**\$450,000** is being provided towards programme costs over a three year period



# Creative New Zealand



*Call of the Sparrows* - Pretty Asian Theatre  
Short & Sweet Festival 2014  
Photography - Shovik Nandi

## Communities of diverse backgrounds and cultures are bringing their stories to life thanks to a new partnership between Foundation North and Creative New Zealand.

The Auckland Diversity Project Fund offers support for projects that engage with Māori, Pacific and Asian communities and artists in the region.

Six arts organisations were approved for grants in the first year of the fund. They are the Auckland Festival Trust, Te Pou Theatre (under the umbrella of Ruia Taitea through He Waka Eke Noa Charitable Trust), Ngati Whatua Orakei Whai Maia Ltd, Silo Theatre, TAPAC and Pretty Asian Theatre (under the umbrella of The Oryza Foundation).

The fund sees Foundation North matching Creative New Zealand's three-year investment, bringing the total investment to \$1.2 million over three years.

***“Foundation North’s partnership is a boost to Auckland arts as it significantly increases the number of projects we can support through the Auckland Diversity Project Fund.”***

*Dr Dick Grant, Chairman of the Arts Council of Creative New Zealand*

“Auckland has an incredibly diverse population and we celebrate and recognise the artistic and creative opportunities this offers.”

The fund which launched in 2015 will accept applications this year and in 2017. Up to \$400,000 per year is available for established artists and arts organisations working in any art form in the Auckland region.

### Our impact...

“The partnership with Foundation North allows us to support the development of the arts sector by providing artists and arts organisations with opportunities to develop professionally and to reach Auckland audiences.”

*Dr Dick Grant, Chairman of the Arts Council of Creative New Zealand*

Up to **\$600,000** is being provided towards programme costs over a three year period

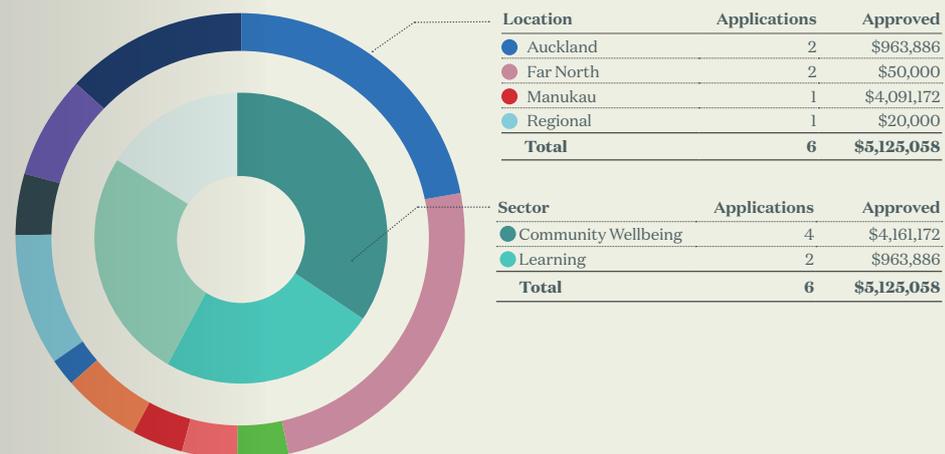


# Catalysts for Change

Our Catalysts for Change (CFC) funding programme seeks to create significant positive changes in our communities by supporting innovative projects and practices.

The project targets a small number of organisations that are willing and ready to work strategically with the Foundation with the help of a multi-year grant.

The CFC programme includes support for increasing organisations' capacity to deliver and achieve significant outcomes in the region with the support of our Centre for Social Impact.



# Te Ira



**PARS Chief Executive Tui Ah Loo and Turuki Health Care Chief Executive Te Puea Winiata came together to lead their organisations through the investment plan phase of the Catalysts for Change programme.**

The pair formed a new entity called Te Ira which is designed to support whānau/families to break cycles of disadvantage.

Their catalytic concept was developed through a comprehensive five-year plan to see Te Ira birthed and evolve. The investment plan period saw the project supported by the Centre for Social Impact in its development of the Te Ira social change framework, including theories of problem, change and action planning.

*“From a Māori perspective, any new philosophy of leadership built on kaupapa Māori values must refer back to, and be informed by, a traditional cultural base.”*

*Te Puea Winiata, Co-Chief Executive Officer*

“It must also address Māori needs and aspirations in regards to present day demands and conditions. But the philosophy must also embrace new ideas, new technologies and new strategies of leading.

“Much work has gone into developing the pathway and framework for the service delivery model, as well strengthening their partnership.”

Putting this ethos into practice Tui and Te Puea have positioned Te Ira for a lean, agile and technologically empowered start up in 2016.

## We're proud to say...



“Foundation North provided an opportunity to reflect, discover and grow Te Ira by introducing us to the many diversities and opportunities that were available. It also provided a time for personal reflection and growth to broaden and challenge the status quo!” *Tui Ah Loo, Co-Chief Executive Officer*

**\$4.1 million** is being provided towards programme costs over a five year period



# Iconic & Innovative Projects

From time to time, there is an opportunity to support an exciting large scale project in our region. This is why Foundation North has a special fund focusing on Iconic and Innovative projects.

The Foundation is interested in being a proactive collaborator in funding iconic projects which will create a significant positive impact for the communities of Auckland and Northland.

These iconic and innovative grants are assessed on a case by case basis and are likely to be significant regional projects that will have intergenerational benefit and wide impact.

This financial year \$675,000 was approved to grant recipient, Kotuku Peninsula Charitable Trust for the Glenfern Sanctuary on Great Barrier Island.



# Museum of Waitangi



A copy of New Zealand's founding document, the Treaty of Waitangi, has now been given a new home in state of the art whare taonga - Te Kōngahu Museum of Waitangi.

The Waitangi National Trust has worked over the past three years to create a suitable setting to ensure Waitangi's history remains accessible for generations to come.

*“The Museum of Waitangi has profoundly changed the visitor experience at the Treaty Grounds, offering a much deeper interpretation of the Waitangi story, and the story of New Zealand, to New Zealanders and overseas visitors alike.”*

*Greg McManus, Chief Executive*

“The support of Foundation North enabled us to achieve an exhibition of a standard not before seen in the North, to the extent that it has already been described by reviewers as ‘world class’.”

The museum is home to the exhibition Ko Waitangi Tēnei: This is Waitangi, which explores the stories of Waitangi - the people, the place and the Treaty. The exhibition also includes taonga from museums and private collections across the country.

## Meet...



**Greg McManus, CEO of Waitangi Treaty Grounds**, has worked in New Zealand museums for 30 years. He believes strongly in the power of museums to tell compelling stories and to bring history alive. He says the new Museum of Waitangi is a fantastic addition to the Treaty Grounds and hopes all New Zealanders will visit and feel proud of their shared heritage.

**\$1.3m** was provided towards building costs

\*The Waitangi National Trust was funded in the 2014/2015 financial year but opened its doors to the public on Waitangi weekend 2016.

# The Centre for Social Impact



The Centre for Social Impact (CSI) was founded in 2014 by Foundation North to establish a philanthropic centre of excellence. The Centre's involvement in the design and development of effective funding strategies, and the capacity development of community organisations, is supporting the emergence of innovative social business models and new ways of measuring social impact.

CSI has been an integral part of the establishment and continued support for the Foundation's own strategy implementation through the Catalysts for Change fund. Since 2014, the Centre has expanded its reach and is working with philanthropic funders in New Zealand and Australia on more effective, strategic and innovative approaches to philanthropic investment.

For Foundation North, the Centre for Social Impact is central to the partnership it has with its Catalysts for Change grantees. Catalysts for Change grants support social sector leaders and their organisations to explore new solutions to some of the biggest issues facing New Zealand communities. The Foundation provides Catalysts for Change grantees with funding for up to five years to allow them to focus on delivering their initiatives.

*“Our involvement starts with us helping potential Catalysts for Change grantees develop their proposal to the Foundation for funding. We take them through a systematic process of review of what they want to achieve, and the steps they will take over three to five years to reach their goals.”*

*Dr Alison Taylor, Head of the Centre for Social Impact*

Dain Guttenbeil, who works through the investment planning process with potential grantees, says organisations find it of value, even if the Foundation eventually determines that an organisation is not ready for funding.

“The investment planning process helps organisations deepen their thinking and plans around their catalytic concepts. They are introduced to international emergent practice, contemporary theory and methods within social impact, and organisational design.”

This provides a framework which organisations can use to refine their plans. By the end of the process, they have fully developed conceptual and operational plans for their catalytic concepts. If organisations are approved by Foundation North for funding, the next stage of their journey with the Centre begins. “This involves a continuous cycle of designing, implementing, learning, then looking at opportunities for future design and development,” Alison Taylor says.

## Our impact...

“What we aim to achieve is both successful outcomes for the organisation and the community it serves, and to lay the foundations for social innovations to be taken to other communities.”  
*Dr Alison Taylor, Head of the Centre for Social Impact*





upe

Abel Tasman

Behind every grant there is a story

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**Foundation North** The community trust for Auckland and Northland has over a billion dollars invested to support our region's not-for-profit sector today, and in the future.

Grants for the special organisations, events and places that make this such a great place to live.



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NORTH**

*Te Kaitiaki Pūtea o  
Tāmaki o Tai Tokerau*